

“Cruise Ship is not a Floating Hotel”  
Cruise Ship Revenue Management  
(Biehn, INFORMS 2005)

A travel company sells  $P$  ticket types (products) for a cruise ship. Customers buying these tickets are accommodated in  $n$  cabins. Each cabin has  $C_j$  rooms. One ticket is sold for one room. A room accommodates at least two passengers. Revenue from selling ticket type  $i$  for two passengers is  $r_i^d$  per passenger. Some rooms have additional berths available for large families. Revenue from these berths is  $r_i^a$  per each additional passenger. The number of tickets type  $i$  sold in cabin  $j$  is  $a_{ij}$ . The total number of passengers on the ship cannot exceed the lifeboat capacity,  $B$ . Ticket type  $i$  requires  $a_{iB}$  seats on the lifeboat. Future demand for ticket type  $i$  is estimated to be  $D_i$ .

How should the cruise ship be revenue managed?



## Solution

Let  $x_i$  be the number of tickets sold of type  $i$ . With the objective of maximizing revenue, the travel company problem is given by the following LP

$$\begin{aligned} \max \quad & \sum_{i=1}^P 2r_i^d x_i + r_i^a (a_{iB} - 2)x_i \\ \text{subject to} \quad & \sum_{i=1}^P a_{ij} x_i \leq C_j, \quad j = 1, 2, \dots, n \quad \leftarrow \pi_j \\ & \sum_{i=1}^P a_{iB} x_i \leq B \quad \leftarrow \pi_B \\ & x_i \leq D_i \\ & x_i \geq 0 \end{aligned}$$

Let  $\pi_j, j = 1, \dots, n$ , and  $\pi_B$  be the dual variables shadow prices corresponding to the capacity constraints on cabin and lifeboat. Then, the travel company can use “bid prices” control based on  $\pi_j$  and  $\pi_B$ . For example, a family requesting a ticket type  $i$  with four passengers in a room in cabin  $j$  should be given reservation if the price of ticket  $i$  exceeds  $\pi_j + 4 \pi_B$ .